

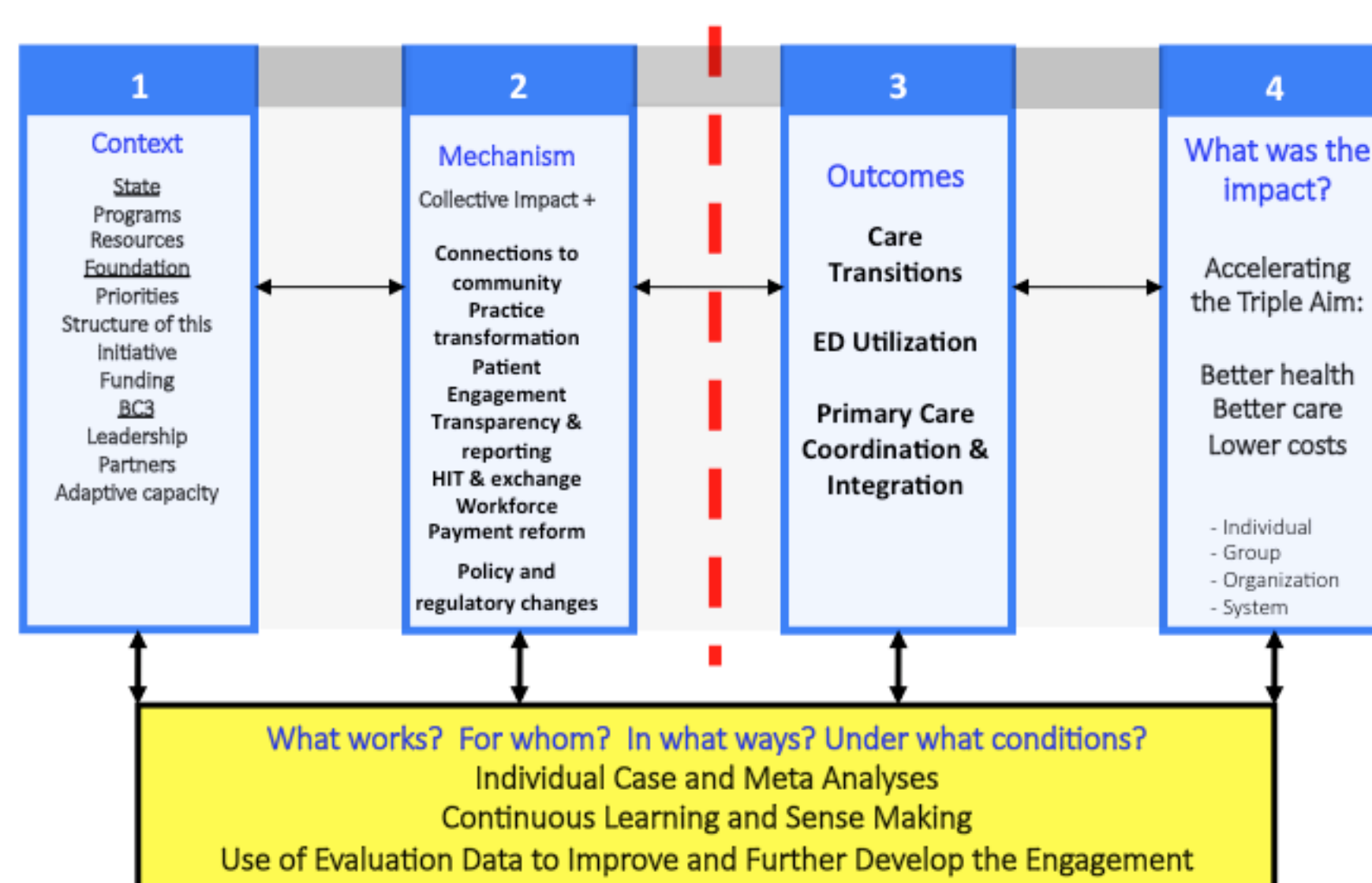
A DEVELOPMENTAL/REALIST EVALUATION OF COLLECTIVE IMPACT IN COLORADO, USA

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SETTING

In 2014, a Colorado Foundation announced a ten-year, \$100 million investment in delivery system and payment reform through a statewide collective impact initiative focused on accelerating the Triple Aim of better health, better care, and lower cost. Collective impact is described by John Kania and Mark Kramer as, "the commitment of a group of important actors from different sectors to a common agenda for solving a specific social problem." Michael Quinn Patton suggests that developmental evaluation is particularly well suited to support the development of innovation and adaptation in dynamic environments. Evaluators from the Georgia Health Policy Center were engaged in spring 2015 to conduct a developmental evaluation of the initiative through a realist evaluation lens.

Evaluation Theory



DATA COLLECTION AND TOOLS

- Document review from 2011 onward
- Interviews
- Real time polling:
 - Is your initiative developmental?
 - Do you have adaptive capacity?
 - Are you ready for developmental evaluation?
- Structured note taking
- Likert scale of progress on the pillars of collective impact – self and evaluators' assessment
- Online surveys
- End of meeting feedback
- Collaborative sense making

SENSE MAKING

- Raw materials
- Identify contexts, mechanisms, and outcomes
- Identify C-M-O patterns
- Map feedback loops

Observed Feedback Loops

